



APR 10 2019

Mr. Yves Giroux  
Parliamentary Budget Officer  
Office of the Parliamentary Officer  
99 Bank Street, 9<sup>th</sup> Floor  
Ottawa, Ontario  
K1A 0A9

Dear Mr. Giroux:

Thank you for your letter, dated March 25, 2019, addressed to the Honourable Joyce Murray, as President of the Treasury Board and Minister of Digital Government, regarding Information Request IR0414.

As you may be aware, “agile” is a software development methodology which, in recent years, has inspired new approaches to traditional procurement practices. While the Treasury Board of Canada Secretariat, in collaboration with Public Services and Procurement Canada, undertook low dollar value agile procurement pilots in 2017, we have not as yet conducted any comprehensive studies on agile vs. traditional procurement approaches in IT projects. The NextGen project team has taken an agile approach in selecting vendors who would be capable of provisioning an HR-to-Pay solution for the Government of Canada, but has not procured anything at this time. In addition, although some contracting activities use agile-inspired principles and practices, there is no government-wide dataset on IT projects that contains the information you are seeking.

To find out more about IT government contracts, we invite you to consult the information publicly available on the Proactive Disclosure on Contracts: (<https://open.canada.ca/data/en/dataset/d8f85d91-7dec-4fd1-8055-483b77225d8b>). Since 2017, all institutions subject to the Treasury Board *Contracting Policy* are required to publish reports on contracts issued and amended.

.../2

The Treasury Board of Canada Secretariat officials would of course welcome the opportunity to sit down with you to further discuss and explore options for costing.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Peter Wallace". The signature is written in a cursive style with a large initial "P".

Peter Wallace

c.c.: Mr. Roch Huppé, Comptroller General of Canada, Treasury Board of  
Canada Secretariat  
Mr. Alex Benay, Chief Information Officer of the Government of Canada,  
Treasury Board of Canada Secretariat

Enclosure