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Mr. Jean-Denis Fréchette
Parliamentary Budget Officer
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Parliament Buildings
Ottawa, Ontario K1A 0A9



AVR
APR - 8 2014

Dear Mr. Fréchette:

I am writing in response to your letters of March 27, 2014, concerning requests for information IR0148 and IR0149 pertaining to the National Shipbuilding Procurement Strategy. As per your request, please find attached:

- The Umbrella Agreement between the Government of Canada and Irving Shipbuilding Inc.
- The Irving Shipbuilding Inc. Capabilities assessment report (prepared by First Marine International)
- The Irving Shipbuilding Inc. Benchmarking report (prepared by First Marine International)

Also enclosed is First Marine International's International standards benchmarks, which will assist you in understanding Irving Shipbuilding Inc.'s benchmarking scores.

Please note that these reports contain third-party commercially sensitive information and should be treated accordingly.

I hope that you will find the attached information useful.

Yours sincerely,

Michelle d'Auray