



December 9, 2011

Ms. Liseanne Forand
President
Shared Services Canada
434 Queen Street , 6th Floor
Ottawa, Ontario K1A 0H9

Re: PBO Information Request IR0058

Dear Ms. Forand: *Liseanne*

Pursuant to its legislated mandate, the Parliamentary Budget Officer (PBO) undertakes independent analysis into the nation's finances and the estimates of the government.

Consistent with this mandate, the PBO requires the following information from Shared Services Canada:

- Estimated cash inflows and outflows for each the eight years of Shared Services Canada's plan to streamline and reduce duplication in the government's IT services in order to achieve similar savings to other public sector organizations; and,
- A component break-down (i.e. source) of each of the eight years of cash inflows and outflows.

Thank you for your attention to this important matter. Please let us know if any part of this request requires clarification.

Yours truly,

A handwritten signature in blue ink that reads 'Kevin Page'.

Kevin Page
Parliamentary Budget Officer

c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy

PBO Information Request

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| 1) Request Number: | IR0058 |
| 2) PBO Contact Name: | Sahir Khan (613-992-8044 or sahir.khan@parl.gc.ca) |
| 3) Type of Request: | One-time. |
| 4) PBO Objective: | Analysis of the state of the nation's finances and estimates of the government. |
| 5) Relation to Mandate: | Pursuant to section 79.2(d) of the <i>Parliament of Canada Act</i> , the PBO is mandated to provide independent analysis on the state of the nation's finances and estimates of the government. |
| 6) Information and Data Requested: | Details provided on page 1 of the letter. |
| 7) Priority: | High |
| 8) Date Request Sent: | December 9, 2011 |
| 9) Response Requested By: | December 14, 2011 |