



May 9, 2012

*[DM or Equivalents
see Revised IR0080 distribution list]*

Re: Revised PBO Information Request IR0080

[Salutation]:

I am writing to amend my earlier information request to ask you to respond on behalf of your department no later than May 23, 2012.

As per my original request and pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request information pertaining to the savings measures undertaken within your department that have been presented in Annex I of Budget 2012. The attached table titled "Savings Measures by Category" is also provided as an Excel spreadsheet for your electronic response to this request. Please forward your response to Jason Jacques (Jason.Jacques@parl.gc.ca).

Any data or information you share would be used by my staff to perform analysis of the state of the nation's finances.

Thank you for your attention to this matter. Please let us know if any part of this request requires clarification.

Yours truly,

Kevin Page

Kevin Page
Parliamentary Budget Officer

Attach.

c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy

| Savings Measures by Category | Planned Savings | | | | | | Planned Personnel Reductions | | | | | Service Levels |
|-------------------------------|--------------------------------|---------|---------|---------|---------|---------|------------------------------|---------|---------|---------|---------|--|
| Savings Measures | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | Ongoing | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | Performance Indicators |
| <i>List by category</i> | <i>in thousands of dollars</i> | | | | | | <i>Full-Time Equivalents</i> | | | | | <i>Will services levels be impacted?</i> |
| Efficiency Measures | | | | | | | | | | | | |
| Measure 1 | | | | | | | | | | | | |
| <i>Inflows</i> ¹ | | | | | | | | | | | | |
| <i>Outflows</i> ² | | | | | | | | | | | | |
| Measure 2 | | | | | | | | | | | | |
| <i>Inflows</i> | | | | | | | | | | | | |
| <i>Outflows</i> | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Program Reductions | | | | | | | | | | | | |
| Measure 1 | | | | | | | | | | | | |
| <i>Inflows</i> | | | | | | | | | | | | |
| <i>Outflows</i> | | | | | | | | | | | | |
| Measure 2 | | | | | | | | | | | | |
| <i>Inflows</i> | | | | | | | | | | | | |
| <i>Outflows</i> | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Other Savings Measures | | | | | | | | | | | | |
| Measure 1 | | | | | | | | | | | | |
| <i>Inflows</i> | | | | | | | | | | | | |
| <i>Outflows</i> | | | | | | | | | | | | |
| Measure 2 | | | | | | | | | | | | |
| <i>Inflows</i> | | | | | | | | | | | | |
| <i>Outflows</i> | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Total for Organization | | | | | | | | | | | | |

¹ Inflows are expected savings from reductions in FTEs, asset disposal, etc.

² Outflows are investments required to achieve savings.

PBO Information Request

| | |
|------------------------------------|--|
| 1) Request Number: | IR0080 (Revised) |
| 2) PBO Contact Name: | Jason Jacques (613-995-3315 or Jason.Jacques@parl.gc.ca) |
| 3) Type of Request: | One-time |
| 4) PBO Objective: | To analyze the savings measures described in Annex I of Budget 2012. |
| 5) Relation to Mandate: | Pursuant to section 79.2(a) of the <i>Parliament of Canada Act</i> , pertaining to independent analysis about the state of the nation's finances. |
| 6) Information and Data Requested: | Completion of the attached Excel spreadsheet to identify the specific savings measures described in Annex I of Budget 2012. Responses are to be provided electronically to Jason Jacques (Jason.Jacques@parl.gc.ca) (i.e., in .xls, .csv, or .dat file formats). |
| 7) Priority: | Normal |
| 8) Date Request Sent: | Original April 12, 2012; Revised May 9, 2012 |
| 9) Response Required By: | May 23, 2012 |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| English | French |
|---|---|
| William V. Baker Deputy Minister Public Safety Canada | William V. Baker Sous-ministre Sécurité publique Canada |
| Yaprak Baltacioglu Deputy Minister Transport Canada | Yaprak Baltacioglu Sous-ministre Transports Canada |
| Paul Boothe Deputy Minister Environment Canada | Paul Boothe Sous-ministre Environnement Canada |
| Claire Dansereau Deputy Minister Fisheries and Oceans Canada | Claire Dansereau Sous-ministre Pêches et Océans Canada |
| Richard Dicerni Deputy Minister Industry Canada | Richard Dicerni Sous-ministre Industrie Canada |
| Serge Dupont Deputy Minister Natural Resources Canada | Serge Dupont Sous-ministre Ressources naturelles Canada |
| Robert Fonberg Deputy Minister National Defence | Robert Fonberg Sous-ministre Défense nationale |
| Hélène Gosselin Deputy Minister of Labour Human Resources and Skills Development Canada | Hélène Gosselin Sous-ministre du Travail Ressources humaines et Développement des compétences Canada |
| François Guimont Deputy Minister Public Works and Government Services Canada | François Guimont Sous-ministre Travaux publics et Services gouvernementaux Canada |
| Michael Horgan Deputy Minister Finance Canada | Michael Horgan Sous-ministre Finances Canada |
| Myles J. Kirvan Deputy Minister Justice Canada | Myles J. Kirvan Sous-ministre Justice Canada |
| John Knubley Deputy Minister Agriculture and Agri-Food Canada | John Knubley Sous-ministre Agriculture et Agroalimentaire Canada |
| Louis Lévesque Deputy Minister International Trade | Louis Lévesque Sous-ministre Commerce international |
| Morris Rosenberg Deputy Minister Foreign Affairs | Morris Rosenberg Sous-ministre Affaires étrangères |
| | |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| | |
|--|---|
| Ian Shugart Deputy Minister Human Resources and Skills Development Canada | Ian Shugart Sous-ministre Ressources humaines et Développement des compétences Canada |
| Suzanne Tining Deputy Minister Veterans Affairs Canada | Suzanne Tining Sous-ministre Anciens Combattants Canada |
| Daniel Watson Deputy Minister Western Economic Diversification Canada | Daniel Watson Sous-ministre Diversification de l'économie de l'Ouest Canada |
| Michael Wernick Deputy Minister Aboriginal Affairs and Northern Development Canada | Michael Wernick Sous-ministre Affaires autochtones et Développement du Nord Canada |
| Glenda Yeates Deputy Minister Health Canada | Glenda Yeates Sous-ministre Santé Canada |
| Neil Yeates Deputy Minister Citizenship and Immigration Canada | Neil Yeates Sous-ministre Citoyenneté et Immigration Canada |
| Paul J. LeBlanc President Atlantic Canada Opportunities Agency | Paul J. LeBlanc Président Agence de promotion économique du Canada atlantique |
| Linda Lizotte-MacPherson Commissioner Canada Revenue Agency | Linda Lizotte-MacPherson Commissaire Agence du revenu du Canada |
| Daniel Jean Deputy Minister Canadian Heritage | Daniel Jean Sous-ministre Patrimoine canadien |
| Wayne G. Wouters Clerk of the Privy Council and Secretary to the Cabinet Privy Council Office | Wayne G. Wouters Greffier du Conseil privé et secrétaire du Cabinet Bureau du Conseil privé |
| Michelle d'Auray Secretary of the Treasury Board Treasury Board of Canada | Michelle d'Auray Secrétaire du Conseil du Trésor Conseil du Trésor du Canada |
| Suzanne Vinet President Economic Development Agency of Canada for the Regions of Quebec | Suzanne Vinet Présidente Développement économique Canada pour les régions du Québec |
| Jacques Laforge Chief Executive Officer Canadian Dairy Commission | Jacques Laforge Chef de la direction Commission canadienne du lait |
| George Da Pont President Canadian Food Inspection Agency | George Da Pont Président Agence canadienne d'inspection des aliments |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| | |
|--|---|
| Michel Morin Commissioner Canadian Radio-television and Telecommunications Commission | Michel Morin Conseiller Conseil de la radiodiffusion et des télécommunications canadiennes |
| Peter Herrndorf President and Chief Executive Officer National Arts Centre | Peter Herrndorf Président et chef de la direction Centre national des arts |
| Anne-Marie Robinson President Public Service Commission | Anne-Marie Robinson Présidente Commission de la fonction publique |
| Brian Goodman Chairperson Immigration and Refugee Board | Brian Goodman Président Commission de l'immigration et du statut de réfugié du Canada |
| Michael Ferguson Auditor General of Canada Office of the Auditor General of Canada | Michael Ferguson Vérificateur général du Canada Bureau du Vérificateur général du Canada |
| Gerry Derouin Acting Chief Financial Officer Financial Transactions and Reports Analysis Centre of Canada | Gerry Derouin Agent principal des finances par intérim Centre d'analyse des opérations et déclarations financières du Canada |
| John McBride Chief Executive Officer PPP Canada Inc. | John McBride Premier dirigeant PPP Canada |
| Margaret Biggs President Canadian International Development Agency | Margaret Biggs Présidente Agence canadienne de développement international |
| David Malone President International Development Research Centre | David Malone Président Centre de recherches pour le développement international |
| Sharon Watts President and Chief Executive Officer Hazardous Materials Information Review Commission | Sharon Watts Directrice générale et première dirigeante Conseil de contrôle des renseignements relatifs aux matières dangereuses |
| Michelle Boudreau Executive Director Patented Medicine Prices Review Board | Michelle Boudreau Directrice exécutive Conseil d'examen du prix des médicaments brevetés |
| David Butler-Jones Chief Public Health Officer Public Health Agency of Canada | David Butler-Jones Administrateur en chef de la santé publique Agence de la santé publique du Canada |
| Karen Kinsley President Canada Mortgage and Housing Corporation | Karen Kinsley Présidente Société canadienne d'hypothèques et de logement |
| | |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| | |
|---|--|
| Steven MacLean President Canadian Space Agency | Steven MacLean Président Agence spatiale canadienne |
| Michele M. McKenzie President Canadian Tourism Commission | Michele M. McKenzie Présidente-directrice générale Commission canadienne du tourisme |
| B.A. (Bruce) Archibald President Federal Economic Development Agency for Southern Ontario | B.A. (Bruce) Archibald Président Agence fédérale de développement économique pour le Sud de l'Ontario |
| John R. McDougall President National Research Council of Canada | John R. McDougall Président Conseil national de recherches Canada |
| Chad Gaffield President Social Sciences and Humanities Research Council | Chad Gaffield Président Conseil de recherches en sciences humaines du Canada |
| Wayne Smith Chief Statistician of Canada Statistics Canada | Wayne Smith Statisticien en chef du Canada Statistique Canada |
| Brian, J. Saunders Director of Public Prosecutions Public Prosecutions Service of Canada | Brian, J. Saunders Directeur des poursuites pénales Service des poursuites pénales du Canada |
| Jennifer Stoddart Privacy Commissioner of Canada Office of the Privacy Commissioner of Canada | Jennifer Stoddart Commissaire à la protection de la vie privée du Canada Bureau de la Commissaire à la protection de la vie privée du Canada |
| Michael Binder President Canadian Nuclear Safety Commission | Michael Binder Président Commission canadienne de sûreté nucléaire |
| Richard Fadden Director Canadian Security Intelligence Service | Richard Fadden Directeur Service canadien du renseignement de sécurité |
| Harvey Cenaiko Chairperson National Parole Board | Harvey Cenaiko Président Commission des libérations conditionnelles du Canada |
| Donald E. Buckingham Chairperson and CEO Canada Agricultural Review Tribunal | Donald E. Buckingham Président et premier dirigeant Commission de révision agricole du Canada |
| Laurent Pellerin Chairman Farm Products Council of Canada | Laurent Pellerin Président Conseil des produits agricoles du Canada |
| Wendy A. Tadros Chair Transportation Safety Board of Canada | Wendy A. Tadros Présidente Bureau de la sécurité des transports du Canada |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| | |
|--|--|
| Don Head Commissioner Correctional Service Canada | Don Head Commissaire à la protection de la vie privée du Canada Service correctionnel du Canada |
| Liseanne Forand President Shared Services Canada | Liseanne Forand Présidente Services partagés Canada |
| Bob Paulson Royal Canadian Mounted Police | Bob Paulson Gendarmerie royale du Canada |
| Angus Watt President and CEO Canadian Air Transport Security Authority | Angus Watt Président et chef de la direction Administration canadienne de la sûreté du transport aérien |
| Wayne M. Follett President and Chief Executive Officer Marine Atlantic Inc. | Wayne M. Follett Président et chef des opérations Marine Atlantique S.C.C. |
| Glen P. Carlin General Manager The Jacques-Cartier and Champlain Bridges Incorporated | Glen P. Carlin Directeur général Les Ponts Jacques-Cartier et Champlain incorporée |
| Karen E. Shepherd Commissioner of Lobbying Office of the Commissioner of Lobbying | Karen E. Shepherd Commissaire au lobbying Commissariat au lobbying du Canada |
| Hubert Lacroix President CBC/Radio-Canada | Hubert Lacroix Président Société Radio-Canada |
| Daniel J. Caron Library and Archivist of Canada Library and Archives Canada | Daniel J. Caron Bibliothécaire et archiviste du Canada Bibliothèque et Archives du Canada |
| André Beaudet Secretary The National Battlefields Commission | André Beaudet Secrétaire Commission des champs de bataille nationaux |
| Tom Perlmutter Government Film Commissioner and NFB Chairperson National Film Board of Canada | Tom Perlmutter Commissaire du gouvernement à la cinématographie et président du conseil de l'Office national du film Office national du film du Canada |
| Carolle Brabant Chief Administrative Officer Telefilm Canada | Carolle Brabant Chef de la direction, Administration Téléfilm Canada |
| Alan Latourelle Chief Executive Officer Parks Canada | Alan Latourelle Directeur général Agence Parcs Canada |
| Stephen Leach Chairperson Canadian International Trade Tribunal | Stephen Leach Président Tribunal canadien du commerce extérieur |
| | |

Revised IR0080 distribution list

Liste de distribution pour IR0080 révisée

| | |
|--|--|
| Alain Beaudet President Canadian Institutes of Health Research | Alain Beaudet Président Instituts de recherche en santé du Canada |
| Patrick Borbey President Canadian Northern Economic Development Agency | Patrick Borbey Président Agence canadienne de développement économique du Nord |
| Suzanne Fortier President Natural Sciences and Engineering Research Council of Canada | Suzanne Fortier Présidente Conseil de recherches en sciences naturelles et en génie |
| Daniel J. Gosselin Chief Administrator Courts Administration Service | Daniel J. Gosselin Administrateur en chef Service administratif des tribunaux judiciaires |
| Suzanne Legault Information Commissioner Office of the Information Commissioner of Canada | Suzanne Legault Commissaire à l'information Commissariat à l'information du Canada |
| Robert Décary Q.C. Commissioner Office of the Communications Security Establishment Commissioner | Robert Décary Q.C. Commissaire Bureau du commissaire du centre de la sécurité des télécommunications |
| André M. McArdle Secretary Canadian Intergovernmental Conference Secretariat | André M. McArdle Secrétaire Secrétariat des conférences intergouvernementales canadiennes |
| Marc Mayrand Chief Electoral Officer Elections Canada | Marc Mayrand Directeur général des élections Élections Canada |
| Luc Portelance President Canada Border Services Agency | Luc Portelance Président Agence des services frontaliers du Canada |
| Marie Lemay Chief Executive Officer National Capital Commission | Marie Lemay Première dirigeante Commission de la Capitale nationale |
| Marc Laliberté President and CEO VIA Rail Canada Inc. | Marc Laliberté Président et premier dirigeant VIA Rail Canada Inc. |
| Guy McKenzie President Canada School of Public Service | Guy McKenzie Président École de la fonction publique du Canada |
| Mario Dion Commissioner Office of the Public Sector Integrity Commissioner of Canada | Mario Dion Commissaire Commissariat à l'intégrité du secteur public |