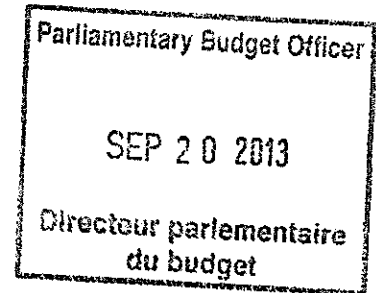




September 13, 2013

UNCLASSIFIED

Mr. Jean-Denis Frechette  
Parliamentary Budget Officer  
Library of Parliament  
Parliament Buildings  
Ottawa, Ontario K1A 0A9



Dear Mr. Frechette,

**Re: PBO Information Request IR0128: Cost of Implementing a New Estimates Reporting and Control Model**

This is in response to Information Request IR0128 dated August 20, 2013 seeking cost estimates of the former Canadian International Development Agency (CIDA). The following is in response the request:

***Estimate of CIDA's cost to process a Treasury Board Submission***

The cost of processing a Treasury Board submission for authority transfers is not available.

***Estimate of the cost of CIDA's financial management function***

Based on definitions used in the Management Accountability Framework, annual costs of the financial management function are estimated to be \$10.8 million based on the average expenditure over the past three years. This amount includes Employee Benefit Plans.

***CIDA's estimate of the government's proposal to implement a new estimates and voting structure***

Attached is the cost estimate of implementing a model with votes based on Program Activities that the former CIDA provided to Central Agencies in December 2012. CIDA used cost ranges to estimate the various components.

It should be noted CIDA and the Department of Foreign Affairs and International Trade (DFAIT) have been amalgamated into the new Department of Foreign Affairs, Trade and Development (DFATD). As part of the amalgamation process, the financial management functions of CIDA and DFAIT have been merged. As such, the estimates provided herein with respect to CIDA are no longer valid.

Sincerely,

A handwritten signature in blue ink, consisting of a large, stylized loop followed by a horizontal stroke and a small vertical tick at the end.

Nadir Patel  
Assistant Deputy Minister and Chief Financial Officer  
Corporate Planning, Finance and Human Resources

Enclosure