



Mr. Yves Giroux  
Parliamentary Budget Officer  
Office of the Parliamentary Budget Officer  
50 O'Connor Street, Suite 919  
Ottawa, Ontario K1A 0A9

Dear Mr. Giroux:

This is further to your letter of October 31, 2018, regarding your request “for the 2000 to present fiscal years, total expenditure, both in terms of budget financial resources and full-time equivalents, for the federal government’s pay administration system before, during, and after the Transformation of Pay Administration Initiative.”

As requested, the completed template lists—where the relevant information is available—total expenditures in terms of budget financial resources and full-time equivalents for the pay administration system. This information is broken down by the 2008–2009 to 2018–2019 fiscal years; by procurement and operating costs; and by capital/infrastructure, salaries and wages, operational, and other costs. Information prior to the current SAP system implementation is not available. The response includes data on annual actual unit costs per pay account, transaction costs, and details on contracts associated with the Transformation of Pay Administration Initiative. It is my pleasure to make this information available to you and your office.

Please do not hesitate to let me know if you have any questions. Officials are available to brief you on this information at your convenience.

Yours sincerely,

James Stott  
Assistant Deputy Minister  
Policy, Planning and Communications

Enclosures

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