



November 22, 2010

Mr. Robert Fonberg
Deputy Minister
National Defence Canada
101 Colonel By Drive
Ottawa ON K1A 0K2

Re: PBO Information Request 038

Dear Mr. Fonberg: 

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

Any data or information you share would be used by my staff to perform analysis of the Government of Canada's operating budget freeze.

Thank you for your attention to this matter. Please let us know if any part of this request requires clarification.

Yours truly,



Kevin Page
Parliamentary Budget Officer

Encl.

c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy



PBO Information Request

1) Request Number:	038
2) PBO Contact Name:	Jason Jacques (613-995-3315 or jacqui@parl.gc.ca)
3) Type of Request:	One-time
4) PBO Objective:	To analyze the impact of the Government of Canada's operating budget freeze.
5) Relation to Mandate:	The PBO is mandated to analyze the state of the nation's finances and estimates of the government.
6) Information and Data Requested:	Comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.
7) Priority:	Normal
8) Date Request Sent:	November 22, 2010
9) Response Required By:	December 1, 2010



November 22, 2010

Mr. Ian Shugart
Deputy Minister
Human Resources and Skills Development Canada
140 Promenade du Portage
Gatineau QC K1A 0J9

Re: PBO Information Request 038

Dear Mr. Shugart: *Ian*

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

Any data or information you share would be used by my staff to perform analysis of the Government of Canada's operating budget freeze.

Thank you for your attention to this matter. Please let us know if any part of this request requires clarification.

Yours truly,

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Kevin Page
Parliamentary Budget Officer

Encl.

c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy



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November 22, 2010

Mr. François Guimont
Deputy Receiver General for Canada
Public Works and Government Services Canada
11 Laurier Street
Gatineau QC K1A 0S5

Re: PBO Information Request 038

Dear Mr. Guimont: *François*

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

Any data or information you share would be used by my staff to perform analysis of the Government of Canada's operating budget freeze.

Thank you for your attention to this matter. Please let us know if any part of this request requires clarification.

Yours truly,

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Kevin Page
Parliamentary Budget Officer

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c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy



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November 22, 2010

Mr. Michael Wernick
Deputy Minister
Indian and Northern Affairs
10 Wellington Street
Gatineau QC K1A 0H4

Re: PBO Information Request 038

Dear Mr. Wernick: 

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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Yours truly,



Kevin Page
Parliamentary Budget Officer

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c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office, Liaison Secretariat for Macroeconomic Policy



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November 22, 2010

Mr. Don Head
Commissioner
Correctional Services Canada
340 Laurier Avenue West
Ottawa ON K1A 0P9

Re: PBO Information Request 038

Dear Commissioner Head:

A handwritten signature in black ink, consisting of the letters "Dm" in a cursive style.

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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Kevin Page
Parliamentary Budget Officer

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November 22, 2010

Mr. Richard Dicerni
Deputy Minister
Industry Canada
235 Queen Street
Ottawa ON K1A 0H5

Re: PBO Information Request 038

Dear Mr. Dicerni: 

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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Yours truly,



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November 22, 2010

Mrs. Yaprak Baltacioglu
Deputy Minister
Transport Canada
330 Sparks Street,
Tower C - Floor: 29
Ottawa, ON K1A 0N5

Re: PBO Information Request 038

Dear Mrs. Baltacioglu: *Yaprak*

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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November 22, 2010

Mr. William JS Elliott
Commissioner
Royal Canadian Mounted Police
1200 Vanier Parkway
Ottawa, ON K1A 0R2

Re: PBO Information Request 038

Dear Commissioner Elliott: *Bill*

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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November 22, 2010

Ms. Claire Dansereau
Deputy Minister
Fisheries and Oceans
200 Kent Street
Ottawa, ON K1A 0E6

Re: PBO Information Request 038

Dear Ms. Dansereau:

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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November 22, 2010

Mr. Luc Portelance
President
Canada Border Services Agency
191 Laurier Avenue West, 6th Flr
Ottawa, ON K1A 0L8

Re: PBO Information Request 038

Dear Mr. Portelance:

Pursuant to statutory authority under section 79.3(1) of the *Parliament of Canada Act*, I would like to request a copy of the comprehensive human resource development plan used by your organization to meet its requirements under the Treasury Board Secretariat's Management Accountability Framework.

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