



National Defence

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Ottawa, Ontario
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Défense nationale

Sous-ministre
Quartier général de la Défense nationale
Ottawa, (Ontario)
K1A 0K2

Mr. Yves Giroux
Parliamentary Budget Officer
Office of the Parliamentary Officer
99 Bank Street, 9th Floor
Ottawa, ON K1A 0A9

Dear Mr. Giroux:

I am writing in response to your 21 June 2019 request (IR0427) for the following information:

- Updated information on the list of projects budgeted in *Strong, Secure, Engaged* (SSE), specifically in terms of accrual profiles, cash profiles, and associated In-Service Support costs over the 20-year horizon starting from FY 2019.
- In-Service Support costs for the list of 19 projects detailed in the appendix.

Projects Budgeted in *Strong, Secure, Engaged*

Enclosed you will find a list of 32 projects whose accrual profiles, cash profiles, and related incremental In-Service Support forecasts have been formally approved and adjusted since our last update to your office in March 2018.

The remaining projects budgeted in SSE are part of an ongoing review that National Defence is undertaking on project funding. This process may result in changes to the accrual and cash profiles of these remaining projects.

In-Service Support Costs

Enclosed is a chart that provides data on the In-Service Support costs forecasted for these projects, as well as In-Service Support costs for FY 2018-19. The figures identified for FY 2018-19 reflect a single year of actual expenditures and should not be taken to predict the average future yearly In-Service Support costs.

Please note that there were no incremental In-Service Support costs identified in SSE for this particular list of projects because these costs were already fully budgeted and

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accounted for. As such, the criteria used to conduct the In-Service Support costing for these projects predates SSE and therefore may not be comparable to the updated information provided in this response.

Next Steps

A meeting will be scheduled with your officials to share this data and answer their questions. Departmental officials will be in contact with your staff to schedule this meeting at your earliest convenience.

Please note that these tables include data that is commercially sensitive. Due to the sensitivity of this information, we respectfully request that you do not release the data publicly or share it outside of your organization.

For your records, please find enclosed the required *Reply Form*.

I look forward to our continued collaboration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jody Thomas". The signature is stylized and cursive.

Jody Thomas

Enclosure: 3