



23 April 2014

Mr. Glen P. Carlin, General Manager
The Jacques-Cartier and Champlain Bridges Incorporated
1111 Saint-Charles Street
West Tower, Suite 600
Longueuil, QC
J4K 5G4
gcarlin@pjcci.ca

Information Request: IR0152

Dear Mr. Carlin:

As you are likely aware, the Parliamentary Budget Officer (PBO) provides independent analysis to the Senate and to the House of Commons about the nation's finances and the economy, the estimates of the government, and the cost of programs, legislation, and policies. In carrying out its mandate, the PBO often requires access to information held by government departments. When such information is needed, the PBO makes a request to the department holding the information.

The PBO is currently undertaking an analysis pursuant to section 79.2(a) of the *Parliament of Canada Act*, which mandates the PBO to "provide independent analysis to the Senate and to the House of Commons about the state of the nation's finances, the estimates of the government and trends in the national economy."

In pursuing this work, the PBO would ask that, pursuant to section 79.3 of the *Parliament of Canada Act*, you provide access to the following information:

- Annual expenditures on the Champlain Bridge main deck replacement for financial years 1989–1990 through 1995–1996.

We would appreciate that you provide access to this information by 23 May 2014.

Attached is a reply form. It too should be filled out and returned by 23 May 2014, whether or not you provide access to the requested information. The details contained in the reply form will assist us in preparing the PBO annual report.

For any information you provide that is confidential, please clearly mark it "confidential."

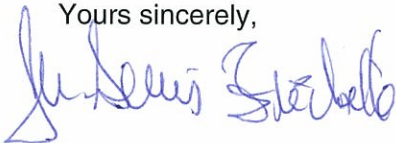
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Since the PBO posts all reply letters on line, we would ask that the requested information not be included in the body of any reply letter you send. This will allow the PBO to maintain confidentiality where necessary.

Should you or your staff have any questions about this information request, the analyst responsible, Duncan MacDonald (Duncan.MacDonald@parl.gc.ca), can be contacted directly.

I want to thank you for your assistance in this matter. Providing timely and effective analysis to the Senate and House of Commons is the PBO's primary objective. The degree to which this is possible depends, to a large extent, on free and timely access to quality information held by government departments. In doing so, you are assisting us in better serving the Senate, the House of Commons, and their members.

Yours sincerely,



Jean-Denis Fréchette
Parliamentary Budget Officer

c.c.: Mr. Douglas Nevison, Assistant Secretary to the Cabinet,
Privy Council Office, Liaison Secretariat for Macroeconomic Policy
Mr. Bill Matthews, Assistant Secretary,
Expenditure Management, Treasury Board of Canada Secretariat

Attachment: Reply form for IR0152