

Employment and  
Social Development CanadaEmploi et  
Développement social Canada

Ottawa ON K1A 0J9

SEP 04 2013

Mr. Jean-Denis Fréchette  
Parliamentary Budget Officer  
Library of Parliament  
Ottawa ON K1A 0A9

Dear Mr. Fréchette:

I am responding to the letter of August 20, 2013, that your predecessor, Ms. Sonia L'Heureux, sent to me, concerning the cost of implementing a new estimates reporting and control model.

Back in January 2013, my department provided cost estimates to the Treasury Board Secretariat on the impact, including Financial Services' costs, process and time required to implement the potential transition to a new Parliamentary Vote structure as recommended by the Standing Committee on Government Operations and Estimates (OGGO). The Treasury Board Secretariat provided the departmental information to your office earlier this summer.

Unfortunately, I cannot provide you with an estimate of the cost for the Department to process a Treasury Board submission for authority transfers, as you requested, as the Department does not capture that information.

However, the costs of the financial management function broadly defined, including corporate accounting and resources management in Employment and Social Development Canada for 2012-2013 is \$47.2 million, which represents personnel (excluding Employee Benefit Plans) and other operating costs to support the function.

I hope that this information is helpful in addressing your request. If clarification is required, you may contact Mr. Alain Séguin, Chief Financial Officer for the Department.

Yours sincerely,

Ian Shugart  
Deputy Minister of Employment and Social Development

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