



Ottawa, Canada K1A 0J9

Mr. Yves Giroux
Parliamentary Budget Officer
Office of the Parliamentary Officer
50 O'Connor Street, 10th Floor
Ottawa ON K1A 0A9

DEC 24 2018

Dear Mr. Giroux:

I am responding to your letter of December 13, 2018, requesting detailed information on the Work-Sharing program for a number of fiscal years and industries. Upon your request, my officials collected the requested information, which I am sharing with you today. This includes:

1. Data on the seven variables requested for fiscal years 2004–2005 to 2017–2018 for the steel and aluminum industries and the forest and manufacturing sectors;
2. Methodology, analysis and data sources used to determine the costs, and the projection of those costs, of the temporary special Work-Sharing measures for the steel and aluminum industries; and
3. The five requested reports, specifically:
 - a. Usage of the Work-Sharing Program 2000-2001 to 2016-2017, April 2018;
 - b. Technical Study for the Evaluation of the Work-Sharing Program: File Review Work-Sharing Agreements and Program Documentation, January 2015;
 - c. Employers' Intensity of Reliance on the Work-Sharing Program: Evidence from Administrative Data, 2015;
 - d. Evaluation of the Work-Sharing Program: Employer Key Informant Interviews, January 2013; and
 - e. Literature Review for the Evaluation of the Work-Sharing initiative: Final Report, July 13, 2010.

You also requested any other reports, publications, reviews, and evaluations on a number of components of the Work-Sharing program or Work-Sharing temporary special measures. I am sharing with you the most recent evaluations of the Work-Sharing program published in 2004 and 2016; I believe these should help support your analysis of the program. I also invite you to consult Chapter 2, section 5, of the latest *Employment Insurance Monitoring and Assessment Report*, for fiscal year 2016–2017, at www.canada.ca/en/employment-social-development/programs/ei/ei-list/reports/monitoring2017.html.

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You may also be interested to know that the report for fiscal year 2017–2018 will be tabled in Parliament in late April or early May 2019, and will be made publicly available online at that time.

I believe this package provides you with the comprehensive information needed to perform a thorough and independent analysis of the Work-Sharing program and the temporary special measures this Government has put in place in response to recent workforce adjustments in key industries and sectors in Canada.

I hope that this information is helpful in responding to your request.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "Jean-Yves Duclos".

The Honourable Jean-Yves Duclos, P.C., M.P.
Minister of Families, Children and Social Development

Enclosures: 9

c.c. Mr. Graham Flack
Deputy Minister of Employment and Social Development

Ms. Katharine Rechico, Assistant Secretary to the Cabinet
Liaison Secretariat for Macroeconomic Policy, Privy Council Office