

Royal Canadian Mounted Police  
Commissioner



Gendarmerie royale du Canada  
Commissaire

Guided by Integrity, Honesty, Professionalism, Compassion, Respect and Accountability

Les valeurs de la GRC reposent sur l'intégrité, l'honnêteté,  
le professionnalisme, la compassion, le respect et la responsabilisation

JAN 24 2011

Mr. Kevin Page  
Parliamentary Budget Officer  
Library of Parliament  
Ottawa, Ontario  
K1A 0A9



Dear Mr. Page:

In response to your request of November 22, 2010, I am pleased to provide you with the 2009-2012 Integrated Workforce and Business Plan for the Royal Canadian Mounted Police (RCMP).

The plan, which was developed in 2009 does not reflect a number of changes and developments that have occurred in the intervening period. These include changes to the structure and make-up of our Senior Management Team and a number of changes to our operating environment, including fiscal restraint requirements.

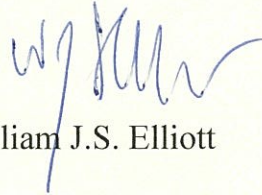
Over the next year, the RCMP will be updating the plan to reflect these changes.

Please note that the RCMP's most recent Report on Plans and Priorities (RPP) was submitted to Treasury Board in February 2010, well in advance of the 2010 Federal Budget, and therefore does not reflect any impact of the Operating Budget Restraint announced in the Budget. The reduction of 1,143 FTEs shown in the RCMP's RPP and highlighted in your recent report relates primarily to a temporary reduction in contract policing funding in 2012-13.

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I apologize for the delay in providing the plan. Please be assured that we will make every effort to ensure a more timely response to your requests in future.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'WJ Elliott', with a stylized flourish at the end.

William J.S. Elliott