



Treasury Board of Canada
Secretariat

Secrétariat du Conseil du Trésor
du Canada

Secretary of the Treasury Board

Secrétaire du Conseil du Trésor

Ottawa, Canada
K1A 0R5



JUL 29 2011

Mr. Kevin Page
Parliamentary Budget Officer
Library of Parliament
Parliament Buildings
Ottawa, Ontario
K1A 0A9

Dear Mr. ^{Kevin}Page:

Thank you for your letter of June 15, 2011, and your subsequent correspondence of June 23, 2011, regarding your request (IR 051) for data being used in the Strategic and Operating Review (SOR).

As noted in Budget 2011, the SOR is examining approximately \$80 billion in estimated expenditures based on direct program spending. The Review places particular emphasis on generating savings from operating expenses and improving productivity, while also examining the relevance and effectiveness of programs.

As my officials discussed with your office, the Treasury Board Secretariat will publish financial figures related to the SOR on its website in August. Officials from the Expenditure Management Sector of the Treasury Board Secretariat will inform you once this information is publicly available on our website.

Once again, thank you again for writing.

Yours sincerely,

Michelle d'Auray

c.c.: Rick Stewart, Assistant Secretary to the Cabinet, Privy Council Office,
Liaison Secretariat for Macroeconomic Policy