



OFFICE OF THE PARLIAMENTARY BUDGET OFFICER
BUREAU DU DIRECTEUR PARLEMENTAIRE DU BUDGET

25 March 2019

The Honourable Joyce Murray, President
Treasury Board of Canada
90 Elgin Street
Ottawa, ON
K1A 0R5

President-presidente@tbs-sct.gc.ca

Information Request: IR0414

Dear Minister Murray:

I would like to congratulate you on your appointment to this important portfolio. My office has regular contacts with Treasury Board Secretariat officials on shared objectives, such as providing clear information to parliamentarians on Government estimates. I hope that we can continue this good working relationship under your leadership.

As you are likely aware, the Parliamentary Budget Officer (PBO) provides independent and non-partisan analysis to the Senate and to the House of Commons about matters related to the nation's finances and the economy, the estimates, certain other documents government documents and the cost of proposals. In carrying out my mandate, I often require information held by government departments and Crown corporations and I am entitled to free and timely access – subject to limited exceptions – to such information under section 79.4 of the *Parliament of Canada Act*.

I am currently undertaking an analysis pursuant to paragraph 79.2(1)(f) of the *Parliament of Canada Act*, which mandates the PBO to estimate the financial cost of any proposal that relates to a matter over which Parliament has jurisdiction at the request of a member of the Senate or of the House of Commons.

For this analysis, I am requesting the following information:

Internal research comparing outcomes and costs of traditional IT procurement processes and agile IT procurement processes.

If no such research or analysis exists, I request:

- the original estimated procurement cost;
- the actual procurement cost;
- the estimated or targeted date of completion of the procurement process;
- the actual date of completion of the procurement process; and,
- identification of whether procurement process was agile or not;

I request this for all recent (since 2009) completed federal IT procurement projects, as available. See the following template for clarification.

Project ID or name	Estimated/Budgeted Cost for Procurement	Actual Cost for Procurement	Estimated completion date of procurement	Actual completion date of procurement	Agile Procurement Process?
<i>Text or #</i>	<i>\$</i>	<i>\$</i>	<i>yyyy/mm/dd</i>	<i>yyyy/mm/dd</i>	<i>Y/N</i>

In order to provide the analysis to parliamentarians in a timely manner, I ask the information be provided to my office no later than **8 April 2019**. If access to the requested information cannot be granted by that date, a response must be provided by you or the Secretary as soon as possible.

Should you or your staff have any questions about this information request, the analyst responsible, Carleigh Malanik can be contacted directly at Carleigh.Malanik@parl.gc.ca, 613-853-8763.

Attached is a reply form. It too should be filled out and returned by 8 April 2019, whether or not you provide access to the requested information. Should you refuse to provide access to the requested information, you or the Secretary must provide a written justification for the refusal as required under section 79.41 of the *Parliament of Canada Act*.

The response letter will be posted on the PBO website and, therefore, it should not be marked "confidential". As well, the requested information should be attached separately. If this information is confidential, please clearly mark it as such, either on the electronic spreadsheet or the hard copy version.

Providing timely and effective analysis to the Senate and House of Commons and promoting greater budget transparency and accountability are the PBO's primary objectives. The degree to which this is possible depends, to a large extent, on free and timely access to quality information held by government departments. In doing so, you are assisting us in better serving the Senate, the House of Commons, and their members.

Yours sincerely,



Yves Giroux
Parliamentary Budget Officer

c.c.: Katharine Rechico, Privy Council Office, Assistant Secretary to the Cabinet,
Liaison Secretariat for Macroeconomic Policy
Peter Wallace, Secretary of the Treasury Board, Treasury Board of Canada Secretariat

Attachment: Reply form for IR0414