

Clerk of the Privy Council and
Secretary to the Cabinet



Greffier du Conseil privé et
Secrétaire du Cabinet

Ottawa, Canada
K1A 0A3

JAN 22 2018

Parliamentary Budget Officer

JAN 22 2018

Directeur parlementaire
du budget

Mr. Jean-Denis Fréchette
Parliamentary Budget Officer
Office of the Parliamentary Budget Officer
50 O'Connor Street, 10th Floor
Ottawa, Ontario
K1A 0A9

Subject: Information request IR0348

Dear Mr. Fréchette:

Thank you for your letter dated December 21, 2017,
containing the request referred to above.

The attached table contains the information requested about costs associated with the results and delivery approach at the Privy Council Office (PCO), as announced in Budget 2016. Please note that Budget 2016 funding was intended to support several activities that PCO performs as part of its role facilitating the implementation of the Government's agenda. The table attached gives details of the funding associated with the PCO Results and Delivery Unit.

Your letter also requested annual costs of the predecessor to the results and delivery approach for the two years prior to introduction of the Government's Results Agenda. While PCO has a well-established role providing non-partisan support to the Prime Minister and Cabinet in order to implement Government priorities, there were no existing dedicated resources allotted to results and delivery prior to funding allocated in Budget 2016.

The Government's Results Agenda represents an important shift in practices across the public service. This approach involves a greater focus on outcomes and implementation, which is enabled by a culture of evidence-based decision-making, improved measurement and sustained attention on clear priorities. The PCO Results and Delivery Unit supports departments and agencies in their efforts to advance the Government's increased focus on implementation and outcomes. Our observations are that departments and agencies have retooled strategic policy, planning, measurement and reporting functions to institute a results and delivery approach.

As you are aware, Treasury Board Secretariat (TBS) also has a key role in the implementation of the *Policy on Results*, which supports the Government's Results Agenda. PCO works in collaboration with TBS to ensure that central agency requirements related to results and delivery are complementary and consistent.

Sincerely yours,



Michael Wernick

Attachments

c.c.: Yaprak Baltacioğlu, Secretary of the Treasury Board