



National Defence                      Défense nationale  
 Deputy Minister                      Sous-ministre

National Defence Headquarters    Quartier général de la Défense nationale  
 Ottawa, Ontario                      Ottawa, (Ontario)  
 K1A 0K2                                  K1A 0K2

JUL 09 2015

Mr. Jean-Denis Fréchette  
 Parliamentary Budget Officer  
 Library of Parliament  
 Ottawa, ON K1A 0A9



Dear Mr. Fréchette,

I am writing in response to your 23 March 2015 requests for information: IR0190 and IR0191 on the costs incurred and hours flown transporting troops, equipment, and materiel as part of Operation IMPACT from 7 October 2014 to 31 March 2015. The available data is included in the table below.

Aircraft Type	Hours Flown	Total Estimated Incremental Costs
CC130H/T (March only)	49	\$654,150
CC130J (October to March)	775	\$16,081,250
CC150 Airbus (October only)	130	\$2,229,500
CC177 (October to March)	1021	\$21,798,350
<b>Total Estimated Incremental RCAF Costs</b>		<b>\$40,763,250</b>
Personnel Deployment		\$228,657
<b>Total Estimated RCAF and Deployment Incremental Costs</b>		<b>\$40,991,907</b>

These costs and flying hours include flights for the purpose of aircraft maintenance, as these types of flights are not tracked separately from activities related to the overall operation by the Department of National Defence and Canadian Armed Forces.

These costs were calculated using actual flying hours multiplied by the Cost Factors Manual Total Operating Costs hourly rate. While the purpose of the flights outlined above was to support Operation IMPACT, they could also have supported other theatres and operations during a given flight. The Cost Factors Manual's Total Operating Costs were utilised because they reflect the incremental costs associated with the operation. They do not include fixed costs such as personnel and amortization, which would be incurred even if the equipment was not used in an operation.

I would like to take this opportunity to reaffirm the Department of National Defence's commitment to provide you with access to the data to which you are entitled under the *Parliament of Canada Act*.

Sincerely,



John Forster

c.c.: Mr. Douglas Nevison, Assistant Secretary to the Cabinet, Privy Council Office,  
Liaison Secretariat for Macroeconomic Policy